



MOHAMMAD SALEH ABDULLAH

■ N.Sembilan ■ 016-594 4717 ■ msaleh8207@gmail.com

Certified PMI Risk Management Professional (PMI-RMP) and Enterprise Risk Advisor (IERP-ERA) with a Bachelor's Degree in Civil Engineering and a Master's Degree in Occupational Safety and Health. Brings over 17 years of progressive experience in the construction industry, covering large-scale infrastructure projects across railway, building, dredging, and reclamation sectors. Currently serving as Head of Project Risk Management, with a proven track record in establishing enterprise-wide risk frameworks, leading multidisciplinary teams, and ensuring project compliance with international risk management standards.

CORE COMPETENCIES AND ACHIEVEMENTS

- **Risk Management Leadership:** Proven ability to lead and manage risk management frameworks, including risk planning, auditing, and crisis management across large-scale infrastructure projects.
- **Project Risk Analysis & Mitigation:** Skilled in identifying, assessing, and mitigating risks across various project phases using ISO 31000 standards and industry best practices.
- **Team Leadership & Training:** Experience in leading cross-functional teams, conducting risk workshops, and delivering training to both internal teams and subcontractors.
- **Stakeholder Management & Communication:** Expertise in liaising with stakeholders including government bodies, contractors, consultants, and senior management, to ensure project alignment with strategic objectives.
- **Contract & Subcontractor Management:** Strong background in managing contracts, monitoring subcontractor performance, and ensuring compliance with project timelines and quality.
- **Project Monitoring & Reporting:** Proficient in preparing detailed project reports, risk audits, progress updates, and crisis management plans for senior management and clients.

PROFESSIONAL EXPERIENCES

Head of Project Risk

Sept 2021 – Present

ADIL PERMATA SDN BHD (RTS LINK JOHOR-SINGAPORE PROJECT)

- Led monthly risk workshops with Adil Permata Sdn Bhd and MRTS, facilitating cross-organizational collaboration to identify and mitigate project risks.
- Served as Secretary for the Project Risk Committee, organizing and documenting quarterly meetings attended by MRTS, ensuring alignment on key risk management strategies.
- Presented top project risks at the quarterly MRTS Risk Management Committee meetings, directly engaging with client's senior leadership.
- Led risk workshops with all subcontractors, ensuring risk awareness and alignment across all project packages.
- Developed and delivered risk management training programs to foster a strong risk culture within the company and among key subcontractors.
- Reviewed and assessed subcontractor risk management plans, reports, and checklists, ensuring compliance with project risk management standards.
- Prepared, implemented, and maintained key risk management frameworks, including the Risk Management Plan, Risk Management Audit Plan, and Crisis Management Plan, in line with project specifications (General Specification G19).

- Prepared and submitted monthly risk reports to MRTS, providing detailed insights into project risks, mitigation actions, and progress.
- Submitted quarterly risk committee reports to MRTS, documenting risk updates and mitigation actions for executive review.
- Conducted risk audits on subcontractors, identifying areas for improvement and preparing comprehensive audit reports to ensure ongoing risk management effectiveness.
- Led the preparation and execution of Crisis Management Plans, organizing crisis management simulation exercises and training with the crisis committee to enhance team preparedness.

Risk Manager Cum Construction Manager

Aug 2020 – Sep 2021

AHMAD ZAKI RESOURCES BERHAD (PNB118 Infra Work Package)

- Chaired monthly risk workshops with work package contractors and project delivery partners to identify, assess, and mitigate project risks collaboratively.
- Developed, implemented, and maintained the Risk Management Plan, ensuring alignment with the project's overall risk management framework and objectives.
- Monitored and recorded new and evolving risks, including changes in risk probabilities and impacts (time and cost), and updated mitigation strategies accordingly.
- Reviewed and maintained the project's risk database, ensuring all risk-related information was accurate, up-to-date, and accessible for decision-making.
- Incorporated risk management requirements into subcontractor work packages, ensuring seamless integration of risk mitigation into daily operations.
- Updated the project risk register and internal risk register in accordance with ISO 9001:2015 and ISO 31000 standards, ensuring compliance and consistent risk tracking.
- Prepared and submitted monthly risk checklists for approval, providing a clear and concise overview of identified risks and mitigation actions.
- Promoted risk awareness across the project team, driving a top-down approach to embed risk management processes and foster a proactive risk-aware culture.
- Proficient in Active Risk Manager X (ARM X), utilizing the system to manage, analyze, and report on project risks effectively.

Project Risk Manager cum Project Manager

Jan 2018 – Aug 2020

S.N AKMIDA HOLDING SDN. BHD. (Station S208 Equine Park & Putra Permai)

- Led monthly risk workshops with work package contractors and project delivery partners to identify, assess, and manage project risks.
- Developed, implemented, and maintained the Risk Management Plan in alignment with Project Risk Management standards.
- Monitored and updated project risks, including changes in probability, impact, and response strategies.
- Tracked project progress against the recovery schedule, analyzing updates to ensure adherence to timelines.
- Provided regular updates to Director regarding project status, including ahead of schedule, on track, or delayed.
- Attended weekly progress meetings, documenting key issues, risks, and relevant information for project teams.
- Issued delay notifications to Work Package Contractors (WPC) in cases of schedule deviations or delays.
- Led coordination and Technical Query meetings with Client, Consultant and subcontractors.
- Monitored overall project progress and provided regular updates to the client, including detailed status reports on each of the 9 sub-areas.

Project Manager

Apr 2010 – Dec 2017

PENDING MAKMUR SDN BHD (Projek Mencegah Hakisan Pantai di Tok Jembal, Kuala Terengganu)

- Led the project team to ensure timely progress and compliance with contractual requirements.
- Planned and monitored daily work schedules using Microsoft Project, managing resources, risks, and budget; adjusted plans as needed to keep the project on track.
- Continuously monitored subcontractors' performance and led weekly coordination meetings.
- Liaised with authorities (Marine Dept., Bomba, KPDNKK, Police) and the client to address issues affecting project progress.
- Managed public relations, resolving issues with local authorities, villagers, and farmers to ensure smooth project execution.
- Prepared and presented monthly progress reports to the client and provided daily progress updates

Senior Engineer

Jan 2007 – Apr 2010

INAI KIARA SDN BHD (PKK Class 'A' (Marine) Dredging & Reclamation Contractor)

- Led a team in capital dredging work at Jindal South West Jaigarh Port (JSWJP), ensuring timely delivery within budget constraints.
- Coordinated with the client, prepared and submitted progress reports to directors, and attended progress meetings.
- Managed marine gas oil supply and provisions for vessels, and prepared claims for project-related costs.

EDUCATION

Master of Science in Industrial Safety and Health Management (2013 – 2015)

Universiti Kebangsaan Malaysia, Bangi, Selangor (CGPA 3.53)

Bachelor of Engineering (Hons) in Civil Engineering (2001 – 2006)

Universiti Teknologi PETRONAS (CGPA 3.39)

TRAINING & CERTIFICATES

PMI-Certification	: Certified Professional Risk Management (PMI-RMP No.3784167)
Programming	: SPSS, AutoCAD, MicroStation V8 2004, STAAD Pro, Microsoft Office, Primavera
BIM Modelling	: Autodesk Revit 2018 & Tekla Structure
Risk Software	: Active Risk Manager (ARM)
BEM Registration	: Registered with Board Of Engineer Malaysia (55643A) Civil on 2007
NIOSH Certificate	: Competent First Aider, Confines Space (AESP) and Confines Space (AGT)